

## Delegate Information: Change Summit 2025

Thank you for registering to attend The ULI Europe C Change Summit. The following information is designed to help you find your way around the venue and to add to your enjoyment of the event.

Thursday 27 November 2025 Comet Arboretum, Paris, France

### **Summit venue**

- The C Change Summit 2025
  is taking place at the Comet
  Arboretum located at:
- Comet Arboretum 1 Pl des Papeteries, 92000 Nanterre, France
- We encourage delegates to use public transport where possible. Nearest Metro station is:
- Nanterre Université (10 min walk)

## **Photography**

Photography will take place during the event. If you prefer not to be photographed, speak to our event team at europe.events@uli.org



### Social Media

Please feel free to share your own updates, tagging ULI social media channels:







## Speaker presentations

Following the event, you will receive an email with a link to all the presentations which will have been uploaded to ULI Knowledge Finder. Please note not all presentations will be available due to copyright/ speaker permission.

## **Important timings**

- Ensure you arrive at the Comet Arboretum at 8:30
   on Thursday, 27 November for registration and refreshments.
- Lunch will be served from 13:00 – 14:15 and is the perfect opportunity to network with fellow delegates, speakers, workshop leads, sponsors and ULI staff.
- Interactive workshops will take place in the morning 11:45-13:00 and afternoon from 14:15 – 15:30.
- Opportunity to attend 2
   workshops 1 before lunch and
   1 after accessible on a first come-first served basis limited
   by room capacity. Delegates
   badges will be scanned to
   manage attendance in each
   room.
- All delegates are welcomed to a networking drinks reception from 16:40.

### Accessible for all...

If you have any dietary requirements which you have not previously informed us of, please email <a href="mailto:europe.events@uli.org">europe.events@uli.org</a>.

All meeting rooms are accessible.

## **ULI Membership**

If you are already a member, or would like to learn about becoming one, visit the registration desk and say hello to our onsite team!

For more information on membership visit ULI.ORG/JOIN

**ULI Europe Awards for Excellence Dinner** is **not** included in your Summit ticket. If you would like a ticket please use this link **here. Spaces are limited.** 

# C Change Summit 2025 - Programme

08:30	Registration & refreshments										
09:15	<ul> <li>Welcome</li> <li>Lisette van Doorn, CEO, ULI Europe</li> <li>MODERATOR: Andrea Carpenter, Co-Founder and Director, Diversity Talks Real Estate</li> </ul>										
09:30	Keynote Address – A Global Perspective  - Right Honourable Lord Alok Sharma KCMG PC, chair of the UK  Transition Finance Council and former COP26 President										
10:15	Keynote Address – The View From Paris  - Lamia El Aaraje, Deputy Mayor of Paris, City of Paris										
10:45	<ul> <li>C Change in Action: Preserve Tool</li> <li>Sophie Chick, Vice President Research &amp; Advisory Services, ULI Europe</li> <li>Sunita Mahant, Managing Director, Sustainability Risk, La Caisse</li> <li>Tim Monger-Godfrey, Senior Director, Hines</li> <li>Paul Kennedy, Head of Portfolio Strategy and Portfolio Manager, European Real Estate, J.P. Morgan Asset Management</li> </ul>										
11:15	Networking break										
11:45	Decarbonis ation & Investment Models – Derek Wilson & Aleksandra SmithKozlo wska	Physical Climate Risk & Asset Value – Lindsay Brugger & Simon Chinn	Affordable Housing Solutions – Sophie Chick	PropTech Innovation Exchange – ULI Accelerator Startups	Urban Decarb onisati on at Scale - Sabine Georgi & Joey Udrea		Invest ment Voice (Invite Only) – Moder ated by Lisette van Doorn				

# C Change Summit 2025 – Programme cont...

13:00	Networking Lunch											
14:15	Decarbonis ation & Investment Models – Derek Wilson & Aleksandra SmithKozlo wska	Physical Climate Risk & Asset Value – Lindsay Brugger & Simon Chinn	Workshop: C Change for Housing: Sophie	PropTech Innovation Exchange - ULI Accelerator Startups	Transition Planning Suzy Glass & Lisette van Doorn	Nature Across the Lifecycle – Emily Hallworth, Joe Giddings, John Tayleur, Laurence Desmazière s	Who Pays, who gains? - Stephanie McMahon					
15:30	Comfort break											
15:45	ULI PropTech Innovation Challenge (PIC) Award Winner Presented by Jorden Korte, Vice President Private Alternatives, AllianceBernstein LP & PIC EUROPE LEAD Oumniya Bouhdoud, Vice President, BGO & PIC EUROPE LEAD											
16:00	Client Transition Planning – from Data to Engagement and Action Alexander Piur, Sustainability Global Sector Lead – Real Estate & Infrastructure, ING Wholesale Banking											
16:30	Closing remarks											
16:40	Networking Drinks reception											

## Show You're In!

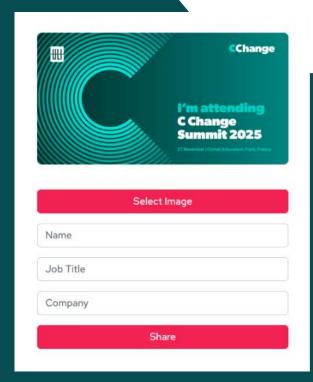
## Create your social media card

#### Step 1

Follow this <u>link</u>, select the relevant card type, and add your details:

- Profile picture
- Your name
- Job title
- Company name

Click Share to move to the next screen



### Step 2

## Preferred method for card image to be displayed full size

- Download the card (far left icon)
- Sign into your LinkedIn account
- Start a post
- Upload your social card image
- Paste in your text
- Press Post

Or

## Quick option - only creates small card image

- Start a LinkedIn post (select LinkedIn option)
- Paste in your text
- Press Post



# **ULI Accelerator Start Ups**

Join us as at the 'The PropTech Innovation Exchange with ULI Accelerator Startups' sessions as the startups showcase bold ideas in a collaborative session where innovation meets insight and the future of real estate takes shape.



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