



# **C Change Summit 2025**

## **Delegate Information: Change Summit 2025**

Thank you for registering to attend The ULI Europe C Change Summit. The following information is designed to help you find your way around the venue and to add to your enjoyment of the event.

**Thursday 27 November 2025  
Comet Arboretum, Paris, France**

## Summit venue

- The C Change Summit 2025 is taking place at the Comet Arboretum located at:
- **Comet Arboretum** 1 Pl des Papeteries, 92000 Nanterre, France
- We encourage delegates to use public transport where possible. Nearest Metro station is:
- **Nanterre – Université (10 min walk)**



## Social Media

Please feel free to share your own updates, tagging ULI social media channels:

 @ULIEurope

 LinkedIn

 ULIEurope

## Photography

Photography will take place during the event. If you prefer not to be photographed, speak to our event team at [europe.events@uli.org](mailto:europe.events@uli.org)

## Speaker presentations

Following the event, you will receive an email with a link to all the presentations which will have been uploaded to ULI Knowledge Finder. Please note not all presentations will be available due to copyright/ speaker permission.

## Important timings

- Ensure you arrive at the Comet Arboretum at 8:30 on Thursday, 27 November for registration and refreshments.
- Lunch will be served from 13:00 – 14:15 and is the perfect opportunity to network with fellow delegates, speakers, workshop leads, sponsors and ULI staff.
- Interactive workshops will take place in the morning 11:45-13:00 and afternoon from 14:15 – 15:30.
- Opportunity to attend 2 workshops - 1 before lunch and 1 after accessible on a **first-come-first served basis** limited by room capacity. Delegates badges will be scanned to manage attendance in each room.
- All delegates are welcomed to a networking drinks reception from 16:40.

## Accessible for all...

If you have any dietary requirements which you have not previously informed us of, please email [europe.events@uli.org](mailto:europe.events@uli.org).

All meeting rooms are accessible.



## ULI Membership

If you are already a member, or would like to learn about becoming one, visit the registration desk and say hello to our onsite team!

For more information on membership visit [ULI.ORG/JOIN](https://uli.org/join)

**ULI Europe Awards for Excellence Dinner** is **not** included in your Summit ticket. If you would like a ticket please use this link [\*\*here\*\*](#). **Spaces are limited.**

# C Change Summit 2025 - Programme

08:30	Registration & refreshments						
09:15	<b>Welcome</b> <ul style="list-style-type: none"> <li>- Lisette van Doorn, CEO, ULI Europe</li> <li>- MODERATOR: Andrea Carpenter, Co-Founder and Director, Diversity Talks Real Estate</li> </ul>						
09:30	<b>Keynote Address – A Global Perspective</b> <ul style="list-style-type: none"> <li>- Right Honourable Lord Alok Sharma KCMG PC, chair of the UK Transition Finance Council and former COP26 President</li> </ul>						
10:15	<b>Keynote Address – The View From Paris</b> <ul style="list-style-type: none"> <li>- Lamia El Aaraje, Deputy Mayor of Paris, City of Paris</li> </ul>						
10:45	<b>C Change in Action: Preserve Tool</b> <ul style="list-style-type: none"> <li>- Sophie Chick, Vice President Research &amp; Advisory Services, ULI Europe</li> <li>- Sunita Mahant, Managing Director, Sustainability Risk, La Caisse</li> <li>- Tim Monger-Godfrey, Senior Director, Hines</li> <li>- Paul Kennedy, Head of Portfolio Strategy and Portfolio Manager, European Real Estate, J.P. Morgan Asset Management</li> </ul>						
11:15	Networking break						
11:45	Decarbonisation & Investment Models – Derek Wilson & Aleksandra SmithKozłowska	Physical Climate Risk & Asset Value – Lindsay Brugger & Simon Chinn	Affordable Housing Solutions – Sophie Chick	PropTech Innovation Exchange – ULI Accelerator Startups	Urban Decarbonisation at Scale – Sabine Georgi & Joey Udrea	Nature Across the Lifecycle – Emily Hallworth, Joe Giddings, John Tayleur, Laurence Desmazières	Investment Voice (Invite Only) – Moderated by Lisette van Doorn

## C Change Summit 2025 – Programme cont...

13:00	Networking Lunch						
14:15	<b>Decarbonisation &amp; Investment Models</b> – Derek Wilson & Aleksandra SmithKozłowska	<b>Physical Climate Risk &amp; Asset Value</b> – Lindsay Brugger & Simon Chinn	<b>Workshop:</b> C Change for Housing: Sophie	<b>PropTech Innovation Exchange</b> – ULI Accelerator Startups	<b>Transition Planning</b> Suzy Glass & Lisette van Doorn	<b>Nature Across the Lifecycle</b> – Emily Hallworth, Joe Giddings, John Tayleur, Laurence Desmazières	<b>Who Pays, who gains?</b> - Stephanie McMahon
15:30	Comfort break						
15:45	<b>ULI PropTech Innovation Challenge (PIC) Award Winner</b> Presented by Jorden Korte, Vice President Private Alternatives, AllianceBernstein LP & PIC EUROPE LEAD Oumniya Bouhdoud, Vice President, BGO & PIC EUROPE LEAD						
16:00	<b>Client Transition Planning – from Data to Engagement and Action</b> Alexander Piur, Sustainability Global Sector Lead – Real Estate & Infrastructure, ING Wholesale Banking						
16:30	Closing remarks						
16:40	Networking Drinks reception						

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Click Share to move to the next screen



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#### Preferred method for card image to be displayed full size

- Download the card (far left icon)
- Sign into your LinkedIn account
- Start a post
- Upload your social card image
- Paste in your text
- Press Post

Or

#### Quick option - only creates small card image

- Start a LinkedIn post (select LinkedIn option)
- Paste in your text
- Press Post



in



# ULI Accelerator Start Ups

Join us as at the 'The PropTech Innovation Exchange with ULI Accelerator Startups' sessions as the startups showcase bold ideas in a collaborative session where innovation meets insight and the future of real estate takes shape.



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La Caisse A logo icon for La Caisse, featuring a stylized 'C' shape.



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